

40.3%

62.3%

57.9%

70.8%

OPERATING MARGIN (%)

'08	7.14%
'07	5.09%

OPERATING PROFITS BEFORE FAIR VALUE ADJUSTMENTS (R'000)

'08	635 660
'07	391 624

CASH AND CASH EQUIVALENTS (R'000)

'08	1 824 214
'07	628 733

FULLY DILUTED EARNINGS PER SHARE (Cents)

'08	379
'07	240

FULLY DILUTED HEADLINE EARNINGS PER SHARE (Cents)

'08	398
'07	233

- > The group received R134 million on the disposal of its 3.47% equity interest in its investment in the M5 motorway in Hungary and reinvested R77 million to acquire 10% in the M6 Phase 3 motorway in Hungary.

The group will continue to review its current businesses, as well as further opportunities to:

- > Align itself to and diversify itself along the infrastructure value chain.
- > Enhance profit margins and cash generation.
- > Expand strategic interests in concessions to include public infrastructure and power.
- > Entrench itself as a turnkey construction business.

OPERATIONAL REVIEW

Group Five's reporting structure remains largely unchanged from the prior year. However, Construction Materials and Manufacturing are now separately reported as the two business areas operate as separate businesses. The four areas of business are detailed below:

INVESTMENTS AND CONCESSIONS

Investments and Concessions consists of Infrastructure Concessions and Property Developments. Infrastructure Concessions includes toll road concession contract developments. Property Developments creates quality Group Five branded property assets generating operating and investment returns. Investments and Concessions contributed 6.5% (2007: 6.9%) to group revenue.

Infrastructure Concessions

The business currently consists of toll road operations and maintenance services, including toll system design, procurement, implementation and operation and routine road maintenance services, together with equity interests in selected toll road service concessions.

The business enjoyed an excellent year, with Intertoll Europe rolling out new contracts in Poland and Hungary.

Revenue, which consists primarily of fees for the operation and maintenance of toll roads, increased by 44% from R226 million to R326,5 million, primarily due to the growth of the operations in Poland and Hungary.

The operating profit margin increased to 9.4% (2007: 7.9%), with operating profit improving by 71% to R30,7 million (2007: R17,9 million). Over and above this operating profit increase, the business recorded R111,4 million (2007: R14,2 million) fair value increases relating to investments in its Eastern Europe concession businesses, enhanced by the sale of its investment in the M5 motorway concession in Hungary. We achieved financial close on the R12 billion M6 Phase III contract in Hungary where Intertoll acquired a 10% investment in the concession company.

Property Developments

As expected, in the year under review, Property Developments' revenue decreased by 17% from R307,8 million in F2007 to R255,1 million. Operating profit remained largely unchanged at R22,7 million (2007: 25,2 million). No fair value adjustments on investment properties have been reported this year (2007: R9,4 million).

The business continued to realign its portfolio by way of selective divestment within its old asset portfolio, particularly in the residential sector. It also continued to focus on the development of A-grade property opportunities within Southern Africa that are aligned to core group interests in Construction, Manufacturing and Construction Materials.

The business has now successfully re-positioned itself to take advantage of the new investment opportunities in both the commercial and retail markets. As stated at interim stage, whilst medium to long term prospects for the business are promising, new developments will take time to realise and a decline in revenue and profitability is therefore forecast over the next few years.

MANUFACTURING

Manufacturing contributed 6.2% (2007: 6.8%) to group revenue. After a 50% decline in operating profit in the first half of the year, conditions improved in the second half of the year as the steel operations increased their contribution and, as planned, Everite benefitted from firmer pricing and better volumes. The decrease in operating profit was therefore limited to 15,4% to R56,2 million (2007: R66,5 million) and the overall operating profit margin percentage decreased to 10,1% (2007: 12,7%).

This business was refocused during the year and structured along the two businesses of Everite and Steel.

Group Five Steel comprises a 50% share in Barnes Reinforcing Industries, a 50% share in Group Five Pipe and the wholly-owned formwork and structural steel entities that have been moved from the Plant and Equipment business into a focused steel fabrication entity. Group Five Pipe had a quiet year, as expected large water projects were delayed to F2009, and showed a slight decrease in operating profit. Start-up business, BRI, performed well, while the group will benefit from the start-up steel fabrication business in F2009.

BRI and fabrication of steel will benefit from the groups record order book and Group Five Pipe is well placed to benefit from large water projects in F2009/10.

The business of Everite manufactures fibre cement roofing, cladding, building materials and supplies into the wider market and a growing internal market in the building and low cost and temporary housing sectors.

The first half-year proved to be challenging for Everite, with a significant percentage of revenue aligned to the buildware merchant market which slowed in the second quarter.

Against this background Everite focused on winning business back from competing materials such as steel and bricks, as well as growing the product range to serve the government's drive to deliver low-cost housing units. The business recovered in the second half and prospects for continued improved performance in F2009 are strong, with government sponsored mass and temporary housing demand accelerating.

CONSTRUCTION MATERIALS

In its first full year of contribution Construction Materials contributed 7.7% (2007: 3.0%) to group revenue. Operating profit increased by 221.7% to R141,9 million (2007: R45,5 million). The overall operating profit margin increased to a satisfactory 20,6% (2007: 19,7%). The group has benefited from this new higher margin business stream which is part of the group's strategy of diversification.

Construction Materials consists of businesses concerned with mining, crushing, milling, aggregates, powders and readymix concrete.

Strong market conditions were experienced for the Gauteng operations in the first half as the local building boom continued unabated. In the second half of the year heavy rains dampened sales initially and, in the last quarter, weaker market conditions were felt as the interest rate cycle and other local market factors impacted negatively on building market clients. Major infrastructure projects, however, continued to provide base loading to the operations overall.

Part of the Construction Materials acquisition rationale was the convenient location of quarries in Gauteng, closely aligned to the coming roads developments that are now becoming a reality. It is a higher technology business than many of its competitors, which will be a differentiator in the infrastructure to be built in the region. Future growth will be also aligned towards contract mining services and high specification concrete materials in the Civils market as we grow our number of strategic locations.

CONSTRUCTION

The group's largest contributor at 79.5% of revenue, has reduced its contribution from last year (2007: 83.3%), in line with the group's progress towards a more balanced portfolio of businesses. It continues its strong growth and remains well positioned for future growth both locally and internationally.

Overall construction revenue increased by 10,5% from R6 401 million to R7 074 million and operating profit increased by a significant 62,4% from R236 million to R384 million, resulting in an overall operating profit margin percentage of 5,4% (2007: 3,7%).

The construction 1 year-order book as at 30 June 2008 stands at R8 514 million, up 76% compared to the prior year reported order book and reflects the groups strategic positioning in the Public infrastructure cycle with a mix of 65:35 in favour of Public works. In addition the group has restricted its reliance on the traditional domestic housing market (where high interest rates and the NCA have curbed spending) to a mere 6% of future construction revenues. The order book is rich in terms of over-border, mining and power market contract wins. The group's total order book of R14 billion has been maintained, despite an acceleration in trading in the second half.

The group has successfully built capacity and knowledge to win higher margin turnkey and large, multidisciplinary work, which positions Group Five for further infrastructure works in power, public concessions, oil and gas and mining.

Building and Housing revenue decreased by 9% from R3 122 million (73% local) to R2 849 million (91% local), while operating profit increased by 66% from R84,3 million to R140,2 million, resulting in the overall operating margin percentage increasing to 4,9% (2007: 2,7%). The secured one-year order book stands at R2,2 billion (100% local) (2007: R1,9 billion (100% local) and full secured work at R3,0 billion (100% local).

Power problems in South Africa's national power utility Eskom and interest rates have had a negative effect on both the private sector building and housing segment markets. We have successfully hedged our exposure to this through our ability to transfer skills to the public sector infrastructure market and redirected housing market strategy, with the forward order book weighted 80% in favour of public works.

Civil Engineering revenue increased by 19,3% from R2 484 million (33% local) to R2 964 million (49% local), while operating profit increased to R142,8 million from R105,0 million, resulting in an operating profit margin percentage increase to 4,8% (2007: 4,2%). Civil Engineering activity locally, in Africa and Dubai continues to improve with, many of the larger projects in the start-up phase. These returns will be realised as the projects mature. The secured one-year order book stands at R4,3 billion (60% local), compared to R2,2 billion (45% local) as at 30 June 2007. This is the largest order book of our construction businesses reflecting the increased activity in this sector.

The South African and Dubai forward work load is weighted 80% in favour of large public sector infrastructure works, balanced with a healthy exposure to the mining market in Africa.

During the year an agreement was reached with the group's sponsors in Dubai, Al Naboodah Construction Group, to form a new joint venture company to grow the current civil engineering business and set up an engineering projects business in the mechanical, electrical and piping market. The Middle East business is well placed for further growth.

Engineering Projects, the Groups Mechanical and Electrical construction cluster that operates in the mining, power and Oil and gas markets, had an impressive year. Revenue increased by 58,8% from R794 million (26% local) to R1 261 million (14% local) and operating profit more than doubled from R47,2 million to R100,9 million, with operating profit margin percentage improving to 8,0% (2007: 5,9%). Activity in the mining and power sectors in Africa remains buoyant. The secured one-year order book stands at R1 987 million (31% local) as compared to 30 June 2007 which reported R735 million secured work (27% local) Engineering Projects is well placed in key growth sectors for rapid growth in target territories.

PROSPECTS

The construction market, particularly in South Africa, is strong and likely to remain so for at least the foreseeable future in the key sectors in which Group Five has strategically positioned itself. The line of sight of opportunities in the record order book provide the group with the scope to choose higher-margin contracts, improve cash flow management, reduce risk exposure on new contracts and maximise its allocation of resources.

The group's primary international focus for F2009 will be around the buoyant African resources and power markets, as well as continued growth in the Middle East and Eastern Europe.

In South Africa, the group will continue to service its private sector customer base and has also committed resources to the nation's infrastructure building programme, with specific attention to housing, infrastructure PPP's, ACSA, Eskom, Transnet, SANRAL, DWAF and their technology partners.

With respect to the baseload power contracts, the group is bidding for various work packages directly to Eskom and as a civil engineering, electrical and mechanical construction partner to the main generating equipment suppliers. This applies to both the coal-fired and nuclear programmes.

Separately, the group sees potential in the secondary power market and is already contracting in partnership with equipment suppliers for engineering turnkey and alliancing construction projects for mainly gas or liquid-fired power plants.

The group has a clear strategy and has a balanced portfolio of business diversification aligned to the markets we serve.

Given the above, the group is expected to achieve further strong earnings growth in F2009.

BOARD AND EXCO CHANGES

During the year under review and subsequent to the year-end, the following changes were made to the board of directors:

- > Ms P Buthelezi was appointed to the Board on 4 July 2007 to take over as chairperson from Mr D Paizes who retired on 16 October 2007
- > Ms CMF Teixeira was appointed to the Board on 1 June 2008 as Chief Financial Officer

Over and above the new Executive Committee appointments in F2007, the group's Exco has been further strengthened in F2008 by the appointment of:

- > Ms CMF Teixeira as Chief Financial Officer
- > Mr J Allie as Head of Human Resources
- > Mr W Zeelie as Executive Director of Engineering Projects: Energy

On behalf of the board

P Buthelezi
Chairperson

MR Upton
Chief Executive Officer
6 August 2008

Board of Directors: P Buthelezi* (chairperson), MR Upton (CEO), CMF Teixeira, L Chalker*†, WV Mavimbela*, SG Morris*, KK Mpinga***, Dr MSV Gantsho*
* (Non-executive director) † (British) • (DRC)

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